

County  
of Pecos



Fort Stockton, Texas 79735

PAUL VALENZUELA  
COUNTY COMMISSIONER  
PRECINCT #  
P. O. BOX 10  
915/336-6281

April 25, 2000

To Whom It May Concern:

I have personally worked with Mr. Frank Spencer of Frank X. Spencer & Associates for the past few years, and have found him to exhibit the highest standards of quality, professionalism and integrity.

Mr. Spencer has been the Construction Manager on several major projects for Pecos County, including the Juvenile Detention Center and Pecos County Memorial Hospital. In this capacity, Mr. Spencer has worked hard to keep the project on schedule but most importantly, he kept us informed of all activities and always put the interest of Pecos County first.

Mr. Spencer has also provided engineering services on several Texas Department of Housing & Community Affairs grant projects for Pecos County where he provided the design and construction supervision.

I feel that Frank X. Spencer & Associates is a very competent and professional firm and anyone who engages them for a construction project would benefit from their expertise and commitment to excellence.

Pecos County,

*Paul Valenzuela*